Corporate Presentation

Trican Well Service (TSX: TCW)

September 2026

Alberta's TOP 85 EMPLOYERS 2026

Forward Looking Information Advisory

This presentation contains forward-looking information and forward-looking statements (collectively, “forward-looking statements”) within the meaning of applicable securities legislation. Forward-looking statements relate to future events or performance and include, among other things, statements regarding the Company’s business prospects, expected financial results, operating strategies, industry conditions and future plans. Forward-looking statements are typically identified by words such as “anticipate,” “believe,” “expect,” “plan,” “intend,” “estimate,” “may,” “will,” and similar expressions.

These statements are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions and expected future developments, as well as other factors believed to be appropriate in the circumstances.

Forward-looking statements are subject to a number of known and unknown risks and uncertainties, many of which are beyond the Company’s control, that could cause actual results to differ materially from those expressed or implied herein. These risks include, but are not limited to, fluctuations in commodity prices, changes in drilling activity, general economic and industry conditions, weather, regulatory changes, and the availability of personnel, equipment and materials.

Readers and participants are cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements are made as of the date of this presentation, and the Company does not undertake any obligation to update or revise them, except as required by applicable law.

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Trican at a Glance

Publicly traded Canadian energy services company for ~30 years focused on providing exceptional service to our customers and maximizing returns for our shareholders

- **Largest pressure pumping services company in Canada**
  - Specializing in hydraulic fracturing, cementing, and coiled tubing services
- **100% operations in Western Canadian Sedimentary Basin ("WCSB")**
  - Established, long-term relationships with operators across conventional and unconventional plays
- **Delivering industry-leading returns to shareholders**
  - Disciplined capital deployment driving efficient, long-term, value creation
  - Attractive, stable dividend supplemented with share repurchases
- **Track record of operational excellence demonstrated through consistent results**
  - Top-tier EBITDA margins and free cash flow conversion among industry peers
- **Sustainability initiatives aligned with operational performance**
  - Core focus on safety, environmental sustainability, and stakeholder responsibility

TSX: TCW
20 Day ADTV: $5.8 million(1)

~$1.3 Bn / ~$1.3 Bn
Market Cap / Enterprise Value(2)

~17%
3-Yr Avg. ROIC(3)

~8%
Direct Return Yield(4)

>10%
Ownership by Management and Directors

~1,700
Employees

(1) Based on TSX volumes only for past 20 trading days as at September 1, 2026
(2) Based on September 1, 2026 closing share price and Q2/2026 balance sheet; net debt includes lease liabilities
(3) Trailing 3-year average ROIC as at YE 2025; ROIC calculated as net operating profit after tax (FactSet reported EBIT less taxes at 24% tax rate) as a % of average invested capital over the period (total assets less cash)
(4) 2025A direct shareholder return yield calculated as dividends plus share repurchases as a % of market cap as at YE 2025

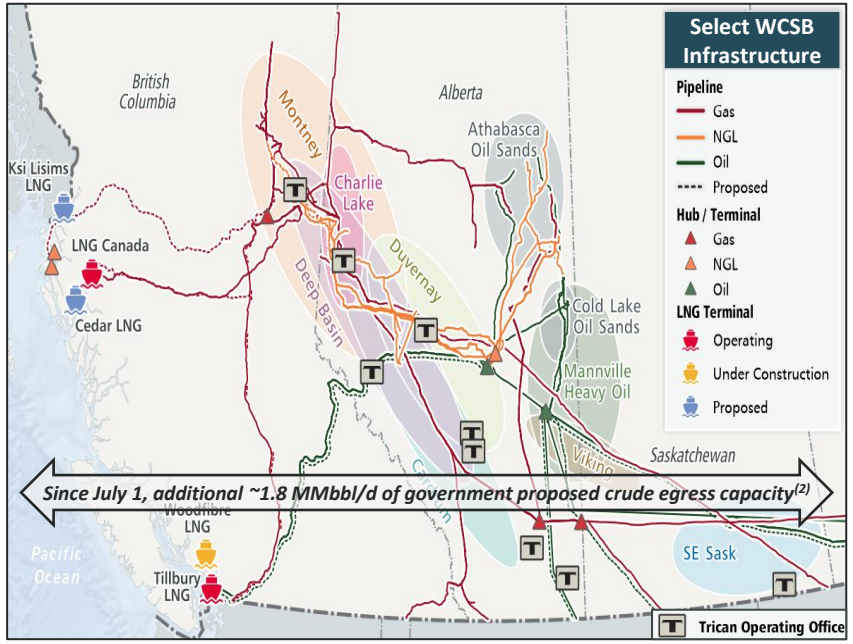
Trican is a Premier Energy Services Provider

Leading market share across the most active plays in the WCSB that are backed by growing pipeline and infrastructure networks

- **Largest and most capable equipment fleet in WCSB**
  - Frac fleet of >620,000 HHP of pumping capacity
    - ~15 hydraulic fracturing spreads, including four coiled tubing-integrated spreads
    - Provide logistics, supply, and sourcing solutions to maximize efficiency
  - ~25 cementing crews with access to proprietary blends from in-house R&D facility
  - ~10 coiled tubing units with in-house engineering
- **Leading market share in growing, high-intensity plays (e.g. Montney, Duvernay)**
  - High-intensity play frac demand to grow at 5% CAGR through 2030(1), supported by expanding takeaway capacity
- **Increasing presence across stable, conventional plays**
  - Continuing to grow cementing market share
  - Improved recovery technologies accelerating activity across select conventional plays
    - AB and SK government incentives for multi-lateral drilling enhancing well economics

Strategic Footprint Across Core Development Areas

After prolonged period with limited development, growing backlog of infrastructure expansions that will support long-term basin growth



Source: Peters & Co. Limited research, RBC Capital Markets

(1) High-intensity frac plays include BC Montney, AB Montney, Duvernay, and Deep Basin

(2) Includes West Coast Oil Pipeline proposal announced July 2, 2026, and Northern Shield Energy Corridor proposal announced July 6, 2026

Why Canada? Why Now?

Constructive outlook for Canadian energy – Trican is well positioned to support increased activity

- **Large, high-quality resource base with long-duration growth visibility**
  - Highly competitive break-even prices and decades of premium, low-cost inventory across oil and gas plays
- **Positioned for major role in global energy security**
  - Increasing demand for Canada's reliable, ethical, sustainable energy supply
- **Improved egress unlocking new demand markets providing support for Canadian price benchmarks**
  - Constructive policy signals regarding future infrastructure projects *(e.g. West Coast Oil Pipeline, Northern Shield Energy Corridor)*
  - Forecasts indicate excess takeaway for both WCSB oil and natural gas through 2030, supporting production growth and basin development
- **Operators at or near leverage targets, unlocking capital for returns and growth**
  - Well returns are highly compelling relative to alternative uses of capital

Improving Outlook for Development in Canada...

"The Major Projects Office… **replaces years of permitting and regulatory uncertainty with a single window, clear timelines,** accountability, and coordination across government..." Government of Canada

"Canada controls our own energy and our future. We are **unlocking the full potential of our natural resources...** Canada will become the **global supplier of choice for our allies and partners around the world.**" Alberta Government | Government of Canada | Gouvernement du Canada

… Supporting Renewed Interest in Canadian Energy

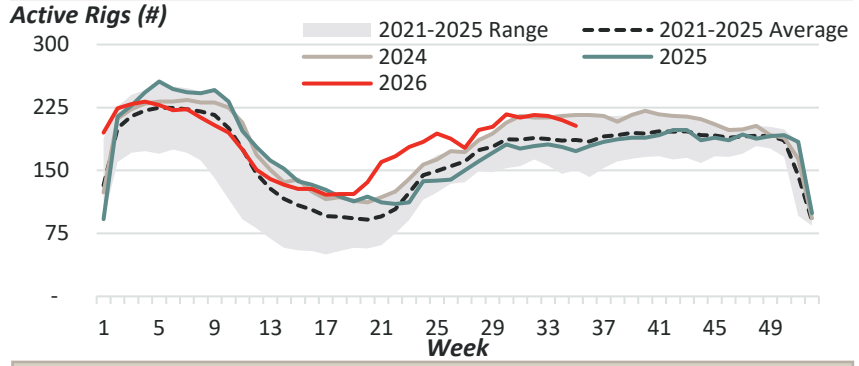
Parties	Transaction Summary
uniper / SEFE / KSI LISIMS LNG	**July / May 2026:** Uniper / SEFE secure 20-year, 2 / 1 MTPA offtake agreements with Ksi Lisims
Shell / ARC	**Apr. 2026:** SHEL acquires ARX for ~C$22 billion
Ovintiv / NuVista Energy Ltd	**Nov. 2025:** OVV acquires NVA for ~C$4 billion
MidOcean Energy / Petronas	**Sept. 2025:** MidOcean acquires 20% interest in Petronas' Canadian assets for ~C$4 billion

Canadian Pressure Pumping Market Update

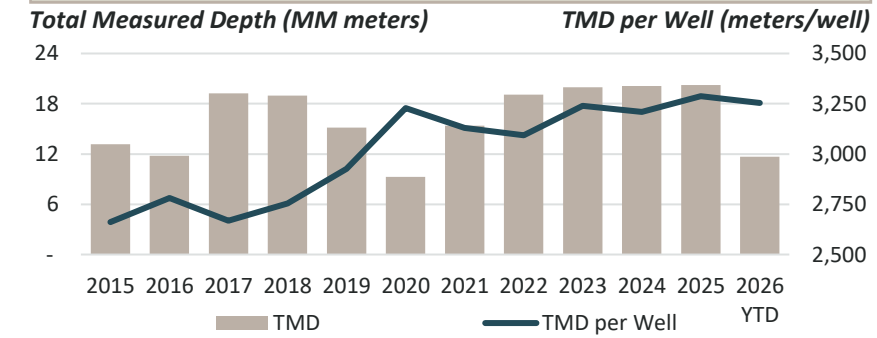
Rising well intensity and complexity support Canadian pressure pumping demand

- **YTD 2026 rig counts have largely remained near / above 5-year highs**
  - Active rig count in Canada for month of August up 20% YoY, with Alberta rig count at highest levels since 2014
  - Constructive outlook for in Canada – recent egress / pipeline announcements support increased operator spending in 2027+
- **Operators continuing to transition to high-intensity, complex well designs to target unconventional resource plays**
  - Longer laterals to maximize reservoir contact and well economics
  - Greater number of multi-well pads to maximize operational efficiencies
  - Tighter stage spacing to stimulate low permeability shale regions
- **Increasing complexity driving structurally higher demand for pressure pumping and related services**
  - Extends total continuous pumping hours per well, supporting stronger utilization and pricing levels for completions providers

Weekly Canadian Land Rig Count



WCSB Meters Drilled



Source: Baker Hughes (September 1, 2026), StackDX (September 1, 2026)
Note: Meters per well data includes wells classified as cyclical, SAGD, and production type wells, and excludes wells classified as drain status (as defined by StackDX)

Service Offerings

Delivering best-in-class customer solutions across the well lifecycle, driven by Trican's unmatched experience, expertise, and equipment

Division	Hydraulic Fracturing	Cementing	Coiled Tubing
Key Attributes / Description of Services	▪ **Largest frac fleet in Canada** • Conventional and unconventional capabilities ▪ **Industry leading pumping efficiencies driven by best-in-class equipment** ▪ **In-house logistics and sourcing ensures continuous operation and cost control** ▪ **Capital allocated toward low emission growth opportunities** • Canada's first 100% natural gas fueled frac fleet (Q4 2026)	▪ **Leader in Canadian cementing** • Conventional and unconventional capabilities ▪ **Full suite of primary and remedial cementing services** ▪ **Operate Canada's only full-service cement and frac lab** • Advanced slurry designs optimized for durability, zonal isolation, and integrity ▪ **State-of-the-art equipment ensures precision and reliability**	▪ **Full-suite coiled tubing service provider across WCSB** • Capable of servicing wells of varying depths and pressures ▪ **High-spec coiled tubing units for high-intensity, complex well interventions** • Milling, cleanout, fishing and well intervention expertise ▪ **In-house engineering optimizes coiled tubing configuration** • Continuous monitoring allows for real-time improvements
Service Type	*Completions and Production*	*Drilling and Production*	*Production*

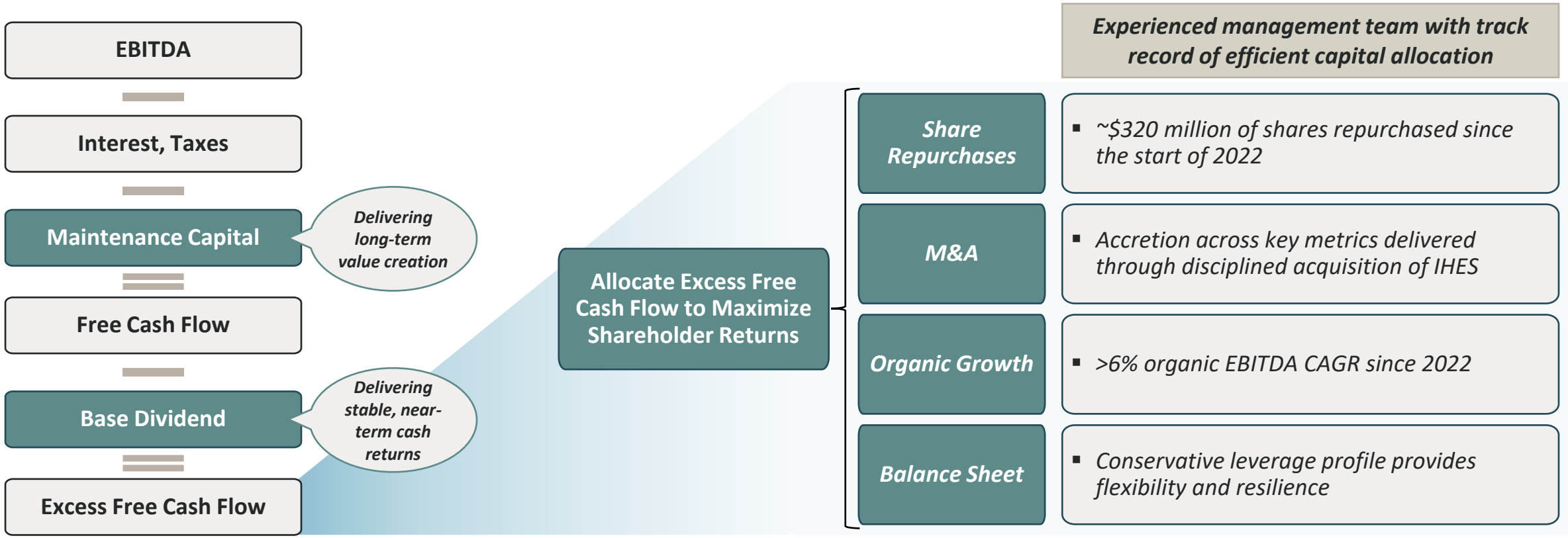
Trican's Strategic Priorities

Disciplined strategy built around sustainable long-term value creation across market cycles

Maximizing Shareholder Returns	✓ *Disciplined capital allocation prioritizing base returns and high-ROIC investments* ✓ *Balancing near-term direct shareholder returns with long-term value creation*
Strengthening Position in Key Operating Areas	✓ *Protecting and extending WCSB leadership through long-term customer partnerships* ✓ *Deploying next-generation equipment and chemistry to compete across emerging and mature plays*
Executing With Operational Excellence	✓ *Standardized operating practices to drive performance, safety and cost efficiency* ✓ *Dedicated R&D facility to support reliability, uptime and capital efficiency improvements*
Maintaining "Full-Cycle" Resilience	✓ *Conservative leverage profile preserving strength through down cycles* ✓ *Retaining flexibility to act opportunistically during market dislocations*
Advancing Leadership in Sustainability	✓ *Committed to being the lowest emitting pressure pumping service provider in Canada* ✓ *Improving efficiency and resource intensity through waste reduction and water stewardship*

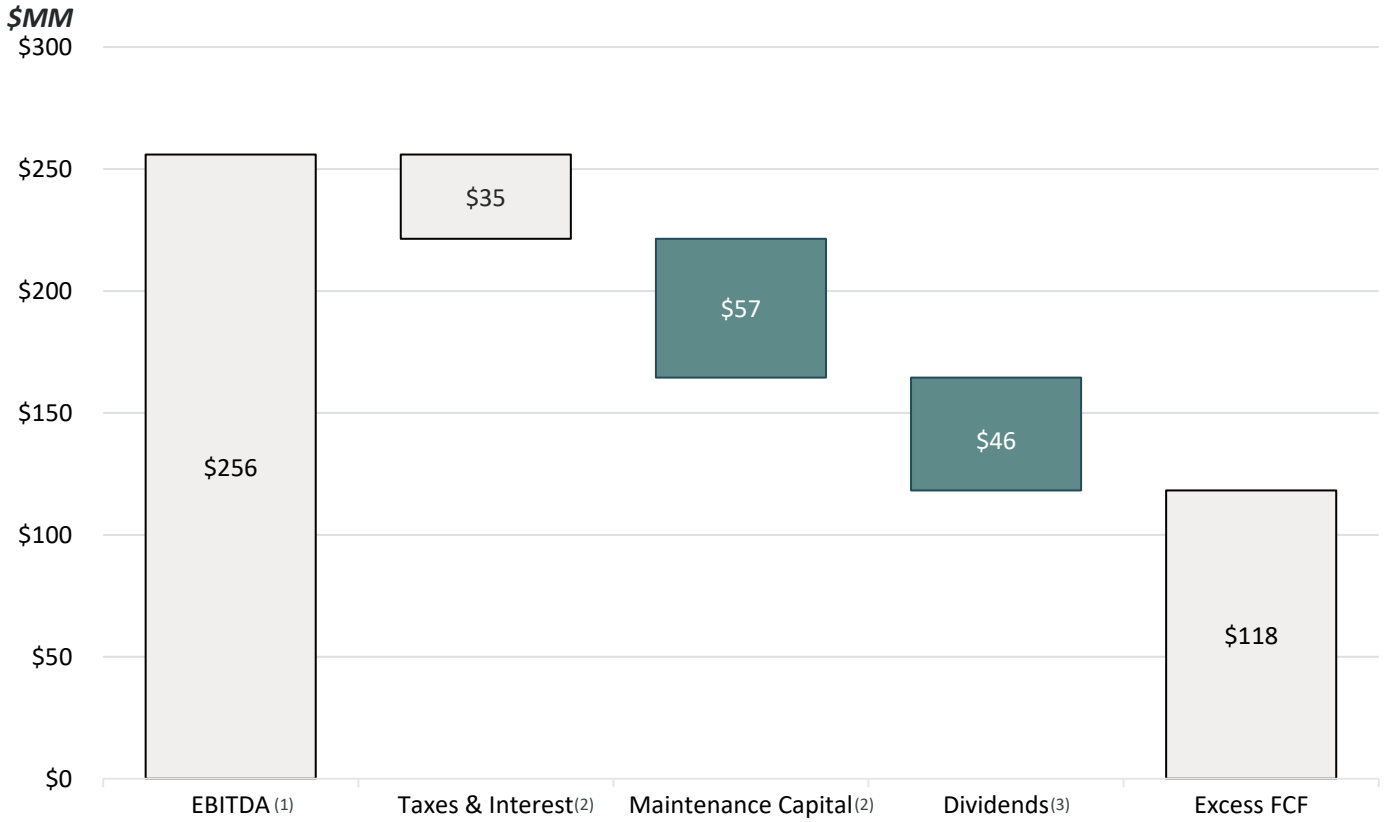
Capital Allocation Strategy

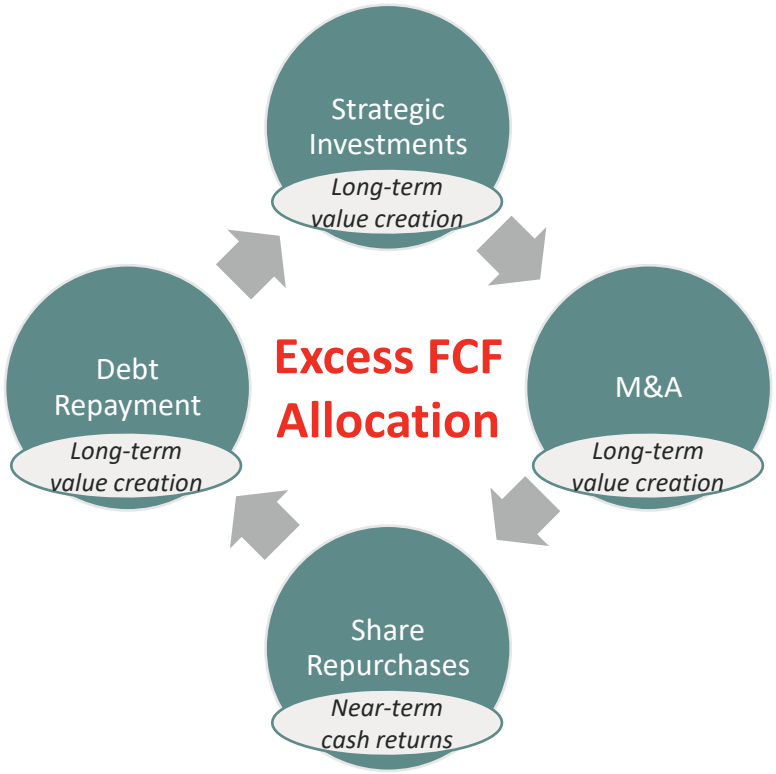
Long-term value creation and base returns complemented by opportunistic capital allocation strategy



Excess Free Cash Flow Allocation

$215 million of liquidity and $118 million of excess free cash flow provide strategic flexibility





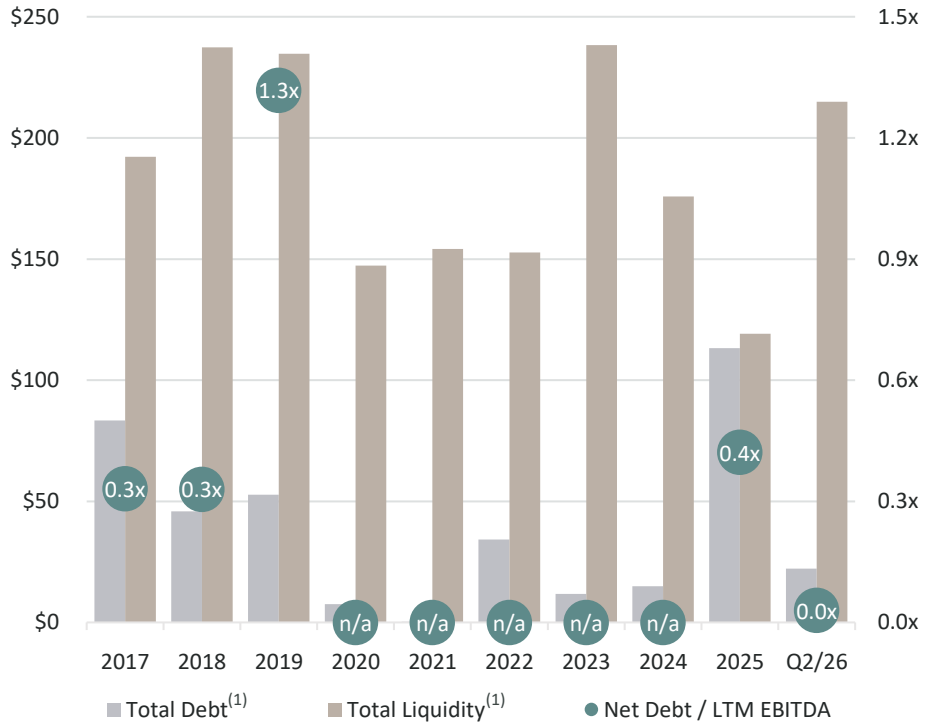
(1) 2026E consensus estimates as per FactSet
(2) Represents estimated tax liabilities based on 2026 consensus EBITDA estimates, estimated interest, and maintenance capital
(3) Based on quarterly dividend of $0.055 per share and estimated shares outstanding

Strong Balance Sheet

Conservative leverage profile, high-quality customer mix, and sustainable payout enhance business resilience and flexibility

- **Demonstrated track record of maintaining healthy balance sheet through commodity cycles**
  - Historical liquidity has balanced or exceeded total debt(1)
- **Diverse customer mix with basin wide exposure**
  - Two customers account for >10% of revenue (both investment-grade)
  - Operations across liquids and natural gas plays
- **Clean balance sheet with no senior debt outstanding**
  - Net debt / LTM EBITDA: 0.0x *(peer average ~1.9x)*
- **~$215 million liquidity(1) to pursue return-maximizing opportunities**
  - Opportunistic M&A
  - Organic growth initiatives (including equipment / process optimizations)
  - Share repurchases

Historical Debt, Liquidity, and Leverage Profile



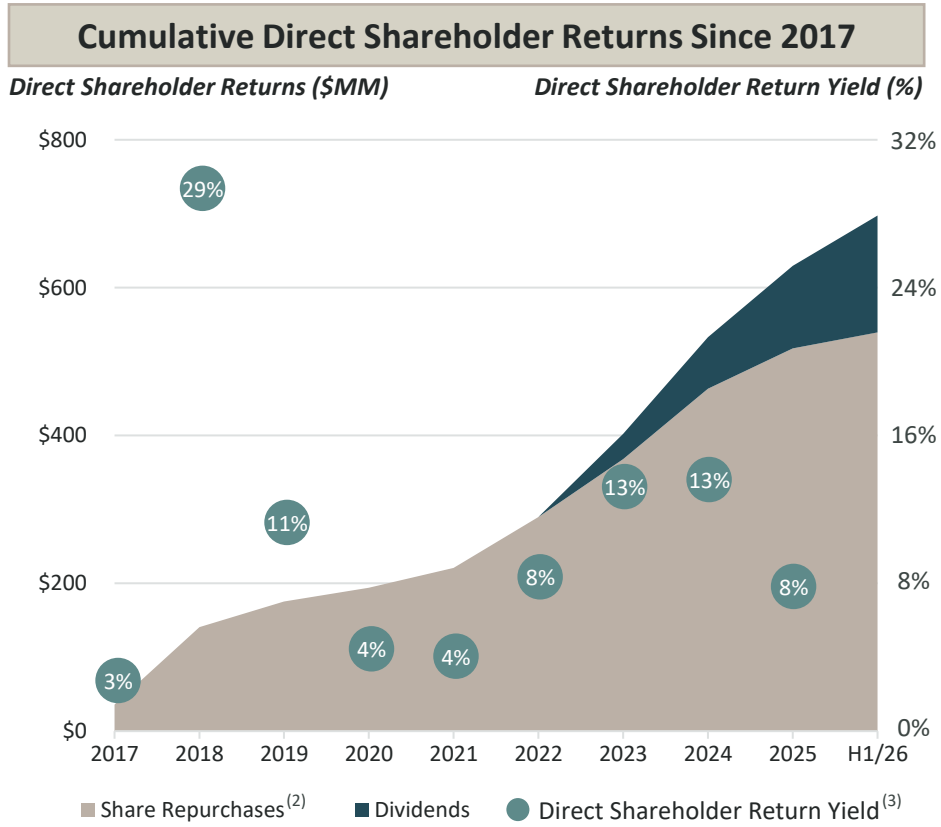
Source: Company filings, FactSet; Peers include CEU, CFW, DXT, ESI, MATR, MTL, PD, PHX, PSI, TOT, ACDC, AESI, HP, INVX, LBRT, NBR, PTEN, PUMP, RES, SEI, TTI, and WTTR

(1) Total debt includes all outstanding debt instruments and lease liabilities; Total liquidity includes cash and undrawn amounts available under Trican's Revolving Credit Facility (excludes $125 million accordion feature)

Leading Return of Capital Strategy

Since 2017, Trican has returned ~$700 million to shareholders through accretive share repurchases and a stable, growing, quarterly dividend

- **Return of capital strategy includes stable and flexible distributions (base dividend and NCIB)**
- **Ongoing share repurchase program since 2017**
  - Annual renewal of NCIB program permitting repurchase of up to 10% of shares outstanding
  - Flexibility to Trican – ability to increase / decrease share repurchases based on strategic priorities
- **Implemented base dividend in Q1 2023**
  - Dividend per share growth commensurate with share repurchases *(11% DPS CAGR since 2023)*
  - ~20% simple payout ratio[(1)] supports resilience through commodity cycles
- **Return of capital initiatives evaluated against other alternatives to maximize shareholder returns**

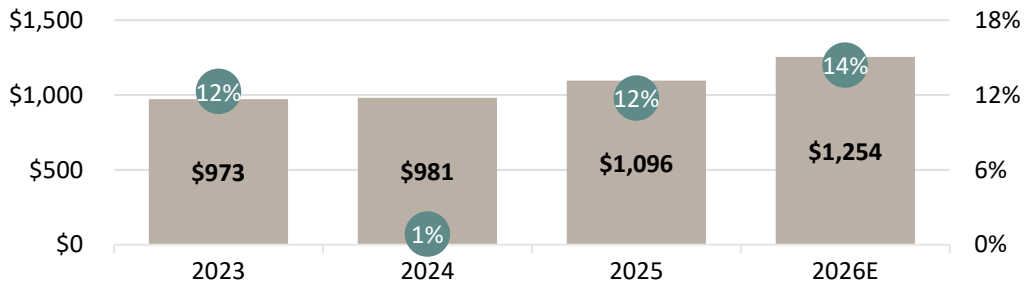


(1) Simple payout ratio calculated as dividends as % of funds flow from operations on LTM basis as at Q2/2026
(2) Shares repurchased through NCIB program during calendar year
(3) Direct shareholder returns calculated as total cash returns (dividends and share repurchases) in calendar year as a percentage of YE market cap for the respective year

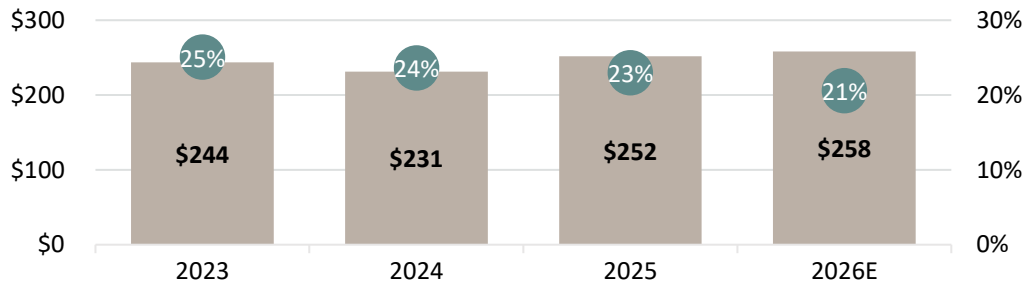
Annual Key Financial Metrics

Consistently demonstrating operational excellence through stable margins and growth

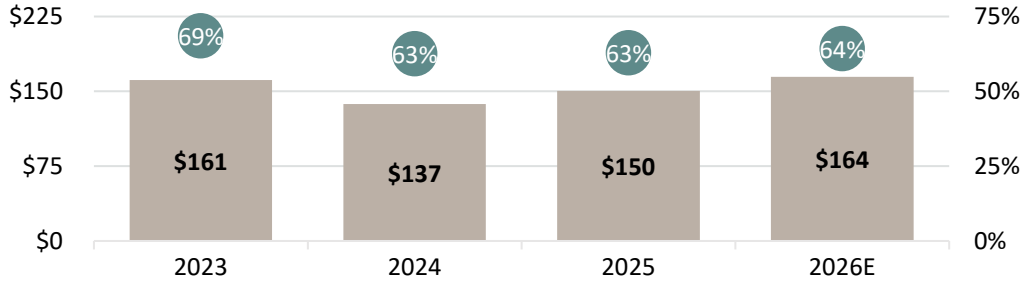
Revenue and YoY Revenue Growth



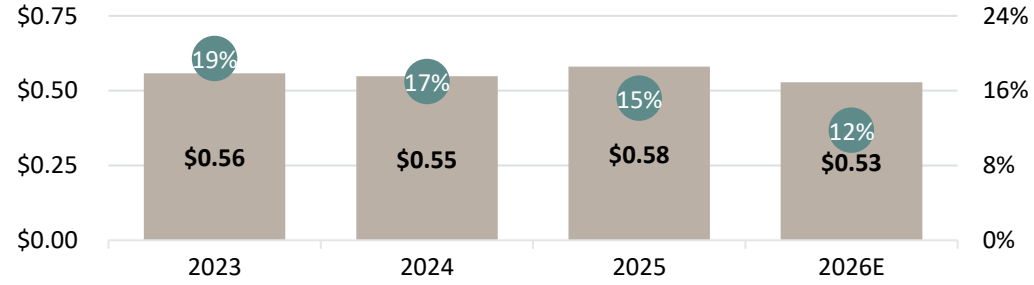
EBITDAS and EBITDAS Margin



FCF and FCF Conversion[2]



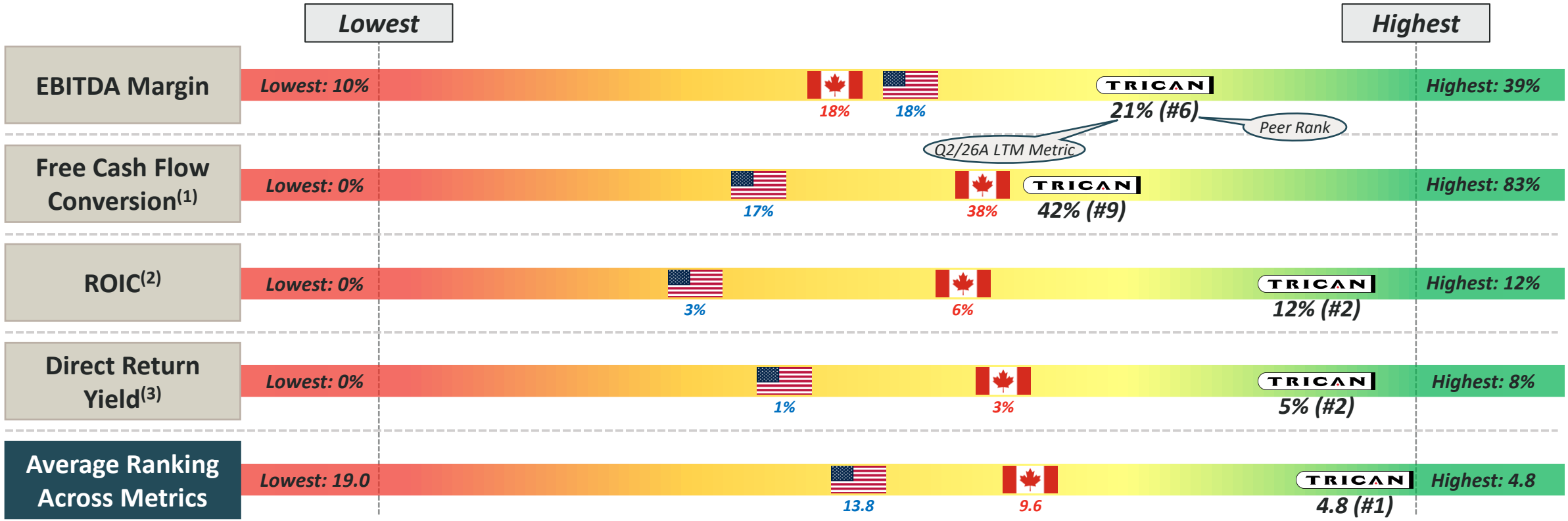
EPS and ROIC[3]



(1) 2026E consensus estimates as per FactSet
(2) Free cash flow calculated as EBITDA less interest, taxes, and maintenance capital; Free cash flow conversion calculated as free cash flow as % of EBITDA
(3) ROIC calculated as net operating profit after tax (FactSet reported EBIT less taxes at 24% tax rate) as a % of average invested capital over the period (total assets less cash); 2026E utilizing Q2/2026 balance sheet

Peer Benchmarking – LTM Actuals as at Q2/2026

Trican continues to deliver for shareholders in 2026 – highest average ranking among North American energy services peers across key metrics



Note: Marker positioning based on relative ranking out of 23 North American peers; Canadian peers include CEU, CFW, DXT, ESI, MATR, MTL, PD, PHX, PSI, and TOT; US peers include ACDC, AESI, HP, INVX, LBRT, NBR, PTEN, PUMP, RES, SEI, TTI, and WTTR

(1) Free cash flow conversion calculated as funds flow from operations less total capital expenditures as a % of EBITDA, as reported by FactSet

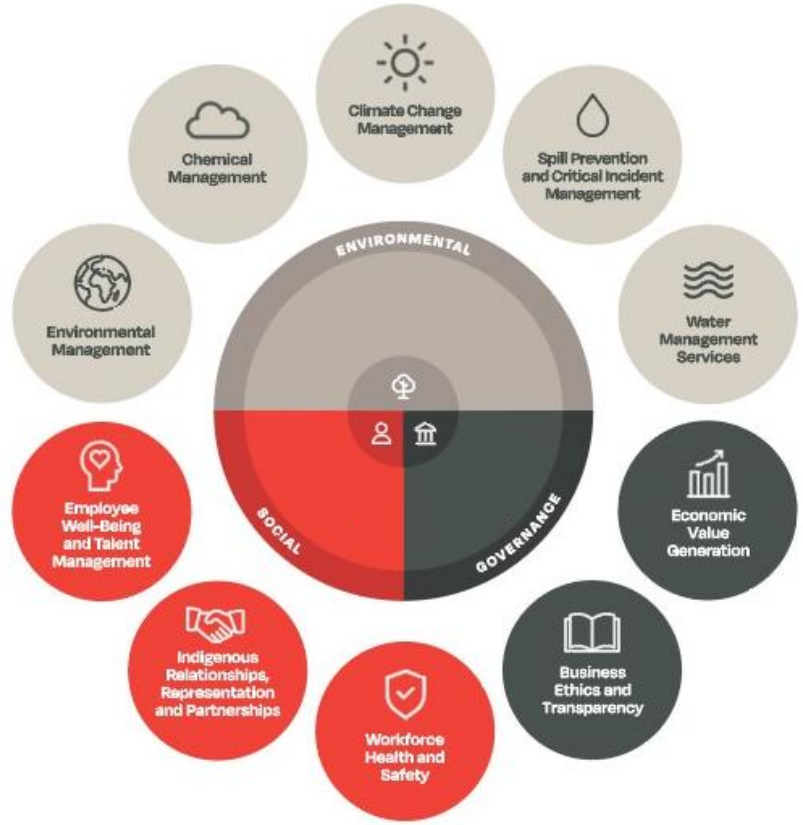
(2) ROIC calculated as net operating profit after tax (EBIT less taxes at 24% tax rate) as a % of average invested capital over the period (total assets less cash), as reported by FactSet

(3) Direct return yield calculated as total cash returns (dividends and repurchases) as a percentage of market cap as at September 1, 2026, as reported by FactSet

Embedding Sustainability in Our Best-in-Class Operations

Committed to being the lowest emitting pressure pumper in Canada, with continued focus on improving efficiencies that drive environmental benefits and cost savings

- **Progressing towards 100% natural gas fueled continuous heavy-duty hydraulic fracturing fleet**
  - Coupled with electric ancillary equipment, displaces ~90% diesel consumption in conventional frac operations
- **Ongoing development of continuous heavy-duty pumps and idle reduction technology packages**
- **Prioritizing responsible and sustainable practices over conventional, less efficient methods**
  - Leveraging technologically advanced equipment
  - Collaboration with customers to develop most effective and sustainable solutions
- **Supporting our customers in reducing their reliance on fresh water**
  - Specially designed chemical solutions that are compatible with recycle and non-potable water sources



Committed to Delivering on our Strategic Priorities

Trican is a premier North American energy services company, led by a management team committed to delivering on our strategic priorities

Strategic Priority	Demonstrated Execution	Go-Forward Strategy
Maximizing Shareholder Returns	✓ *Industry-leading ROIC and direct return yield to shareholders*	→ *Prioritizing base returns and high-ROIC investments through disciplined capital allocation*
Strengthening Position in Key Operating Areas	✓ *Expanding leading market share in most active plays (conventional and unconventional)*	→ *Enhancing client partnerships and expanding participation across well programs and plays*
Executing With Operational Excellence	✓ *Delivering top-tier EBITDA margins and free cash flow conversion*	→ *Executing systematic maintenance programs to enhance efficiency, reliability, and uptime*
Maintaining "Full-Cycle" Resilience	✓ *Clean balance sheet with sustainable payout ratios*	→ *Maintaining "forward-looking" approach to preserve financial flexibility through cycles*
Advancing Leadership in Sustainability	✓ *Deployed third fully electric ancillary equipment fleet; with Tier 4 DGB, up to 90% diesel displacement*	→ *Advancing technologies to increase Trican's leadership in sustainable resource development*

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